

CITY OF FITCHBURG
REPORT TO THE CITY COUNCIL

June 10, 2014

Presented By:

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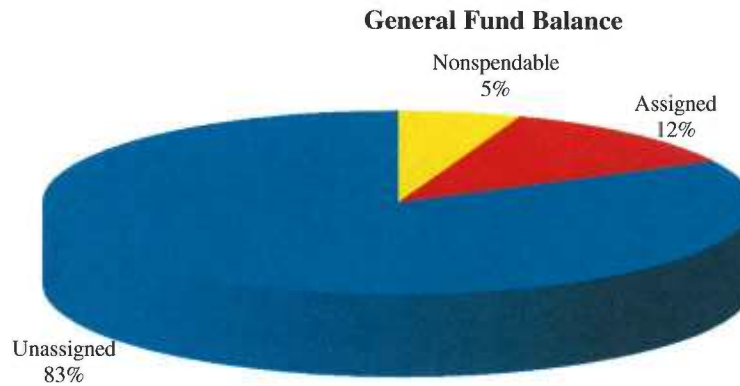
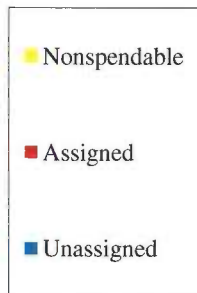
Actual data was derived from current and prior years audited financial statements

This communication is intended solely for the information and use of management, the council, and others within the organization, and is not intended to be, and should not be, used by anyone other than the specified parties.

CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

DETAILS OF GENERAL FUND BALANCE

	<u>2013</u>
<u>Nonspendable</u> <i>includes fund balance amounts that cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained intact.</i>	\$329,353
<u>Assigned</u> <i>includes spendable fund balance amounts that are intended to be used for specific purposes that are not considered restricted or committed.</i>	694,840
<u>Unassigned</u> <i>includes residual positive fund balance within the general fund which has not been classified within the other above mentioned categories.</i>	<u>4,880,303</u>
Total General Fund Balance	<u>\$ 5,904,496</u>



CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

ANALYSIS OF GENERAL FUND BALANCE

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Unreserved Fund Balance	\$ 4,637,014	\$ 4,339,005	\$ -	\$ -	\$ -
Unassigned Fund Balance	-	-	4,258,986	4,630,165	4,880,303
Operating revenues	14,846,206	15,237,229	15,518,246	15,946,046	15,942,185
% of operating revenues	31.23%	28.48%	27.45%	29.04%	30.61%

City's target, per city policy

\$3,348,170 - \$4,942,388

**Unreserved or Unassigned General Fund Balance
as a Percentage of Operating Revenues**



GFOA recommended range for % of operating revenues:

no less than 2 months of regular GF operating revenues

Acceptable range per city policy:

15-25% of general fund revenues plus prior year state shared revenues

Reference values for the population range: 17,500 to 30,000 generated from 2009-2012 Baker Tilly municipal client data for Wisconsin.

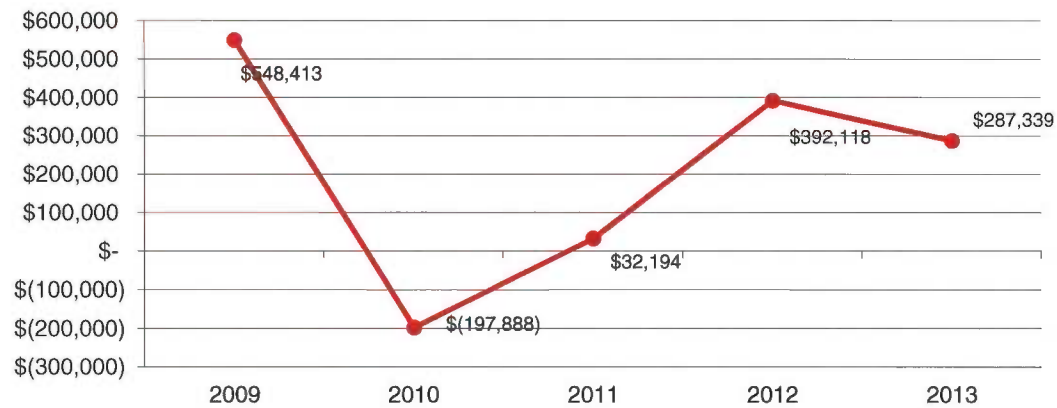
CITY OF FITCHBURG

2013 FINANCIAL STATEMENT HIGHLIGHTS

ANALYSIS OF CHANGE IN GENERAL FUND BALANCE

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Change in General Fund Balance	\$ 548,413	\$ (197,888)	\$ 32,194	\$ 392,118	\$ 287,339

Change in General Fund Balance

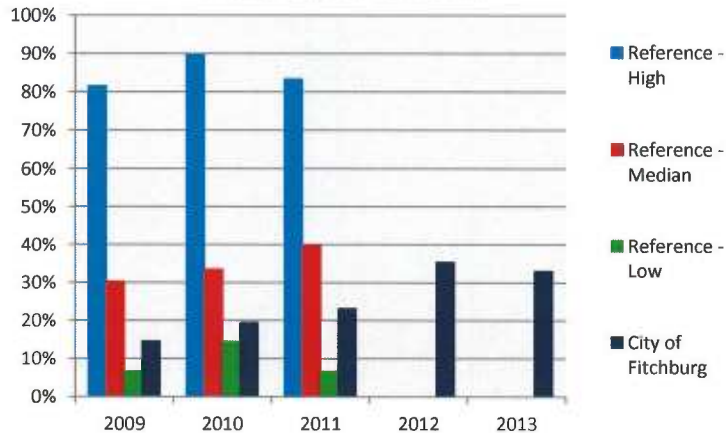


CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

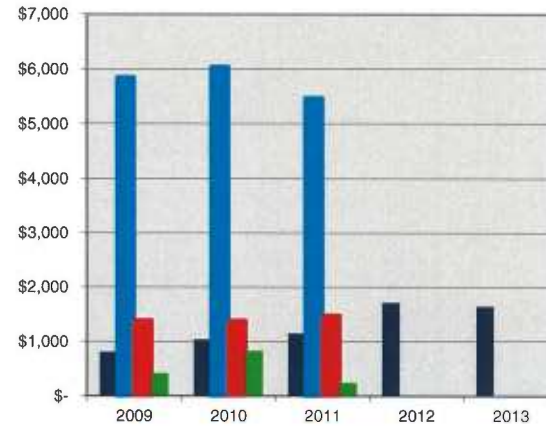
GENERAL OBLIGATION DEBT OUTSTANDING

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Total General Obligation (G.O.) Debt (net)					
City	\$ 18,928,147	\$ 24,612,137	\$ 29,022,355	\$ 43,210,568	\$ 40,932,334
Utilities	814,910	685,495	575,000	550,000	500,000
Subtotal	19,743,057	25,297,632	29,597,355	43,760,568	41,432,334
Less: Funds available for debt	(857,574)	(820,365)	(720,316)	(544,964)	(154,954)
TOTAL	\$ 18,885,483	\$ 24,477,267	\$ 28,877,039	\$ 43,215,604	\$ 41,277,380
Population	23,520	23,690	25,192	25,246	25,192
G.O. Debt Capacity	\$ 129,111,310	\$ 126,231,390	\$ 124,488,245	\$ 122,356,620	\$ 125,188,650
G.O. debt per capita	\$ 803	\$ 1,033	\$ 1,146	\$ 1,712	\$ 1,639
% of debt limit	15%	19%	23%	35%	33%

Percentage of Debt Limit



G.O. Debt Outstanding - Per Capita



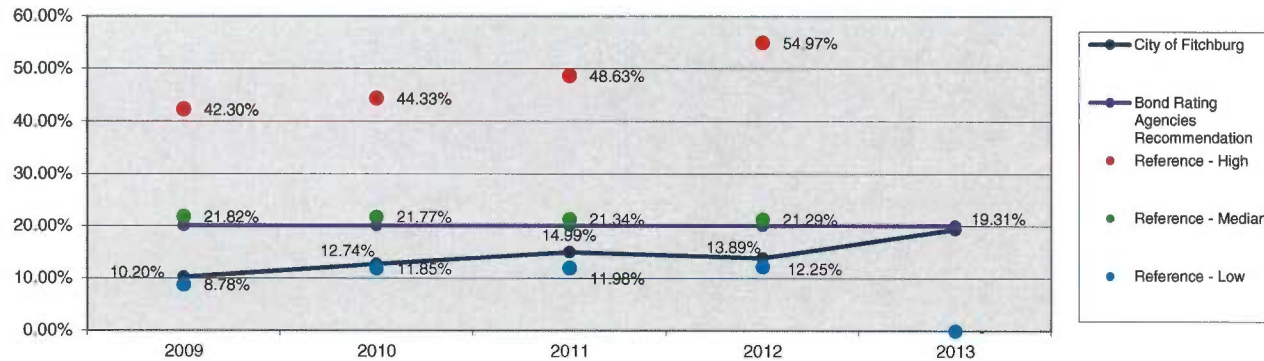
2009-2011 Reference values for the population range: 17,500 to 30,000 taken from *MunicipalFacts13* publication by the Wisconsin Taxpayers Alliance, 2013.

CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

ANALYSIS OF DEBT SERVICE - GOVERNMENTAL FUNDS

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Total Debt Service					
Principal*	\$ 1,340,235	\$ 1,861,010	\$ 2,174,782	\$ 2,566,623	\$ 3,318,231
Interest*	454,421	583,254	1,133,149	1,401,851	1,276,787
TOTAL	\$ 1,794,656	\$ 2,444,264	\$ 3,307,931	\$ 3,968,474	\$ 4,595,018
*Excludes debt refunding					
Total Non-Capital Expenditures					
Total governmental funds expenditures	\$ 24,626,693	\$ 29,796,686	\$ 39,170,902	\$ 48,226,428	\$ 32,482,487
Less: capital outlay	(7,036,828)	(10,613,367)	(17,100,277)	(19,650,936)	(8,692,032)
TOTAL NON-CAPITAL EXPENDITURES	\$ 17,589,865	\$ 19,183,319	\$ 22,070,625	\$ 28,575,492	\$ 23,790,455
% of debt service to non-capital expenditures	10.20%	12.74%	14.99%	13.89%	19.31%

Debt Service to Non-Capital Expenditures



	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Bond rating agencies recommended %	20.00%	20.00%	20.00%	20.00%
High - Reference:	42.30%	44.33%	48.63%	54.97%
Median - Reference:	21.82%	21.77%	21.34%	21.29%
Low - Reference:	8.78%	11.85%	11.98%	12.25%

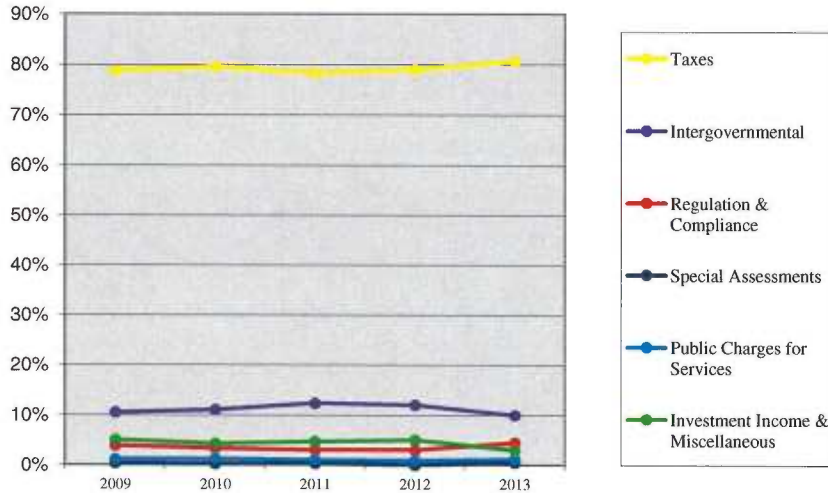
Reference values for the population range: 17,500 to 30,000 generated from 2009-2012 Baker Tilly municipal client data for Wisconsin.

CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

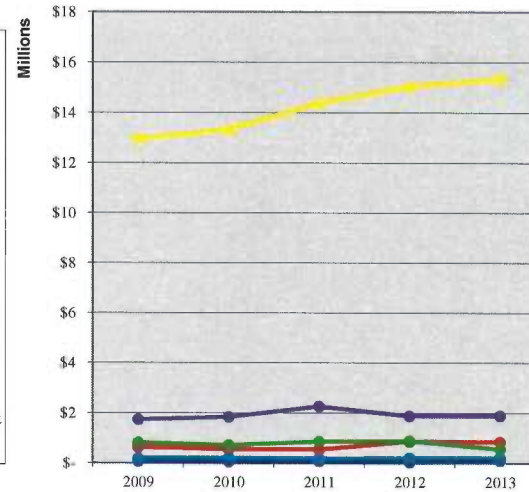
GENERAL & DEBT SERVICE FUND REVENUES

	<u>2009</u>	<u>%</u>	<u>2010</u>	<u>%</u>	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>
Total Revenues										
Taxes	\$ 12,953,168	79%	\$ 13,321,231	80%	\$ 14,385,332	78%	\$ 15,061,843	79%	\$ 15,341,492	81%
Intergovernmental	1,736,232	11%	1,849,077	11%	2,269,184	12%	1,880,818	12%	1,890,177	10%
Regulation and Compliance	637,188	4%	557,660	3%	551,902	3%	868,081	3%	845,195	4%
Special Assessments	68,641	0%	50,326	0%	70,230	0%	42,677	0%	99,191	1%
Public Charges for Services	209,191	1%	231,907	1%	205,713	1%	229,203	1%	239,847	1%
Investment Income & Miscellaneous	835,796	5%	725,565	4%	865,958	5%	893,590	5%	577,062	3%
TOTAL	\$ 16,440,216	100%	\$ 16,735,766	100%	\$ 18,348,319	100%	\$ 18,976,212	100%	\$ 18,992,964	100%

% of Total Revenue



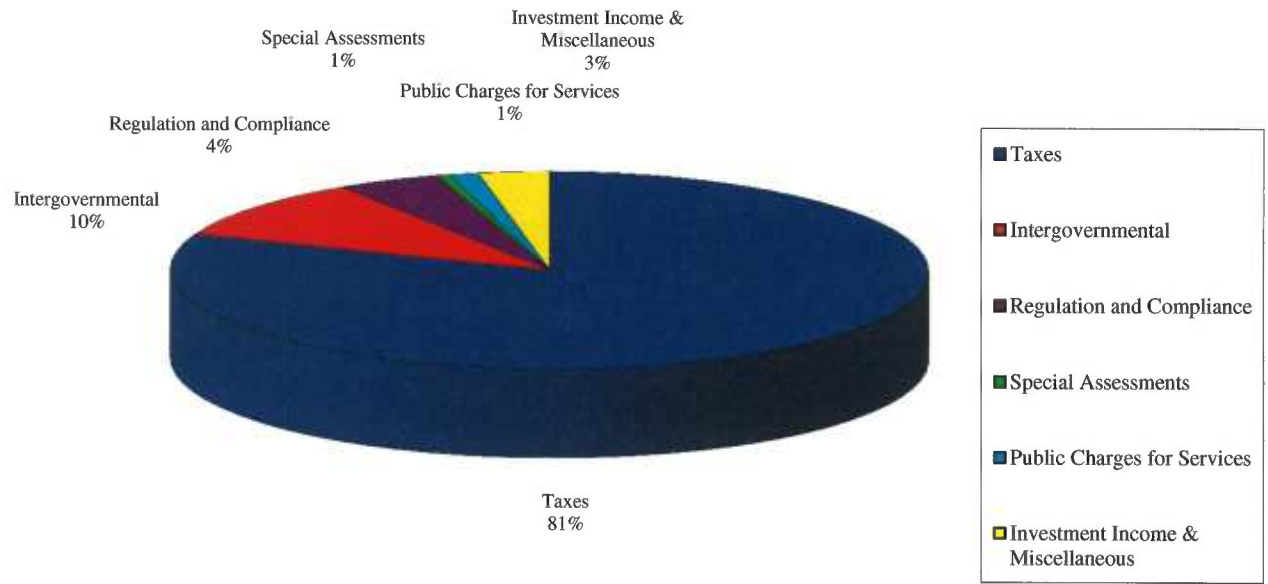
Total Revenue



CITY OF FITCHBURG
2013 FINANCIAL STATEMENT HIGHLIGHTS

2013 GENERAL & DEBT SERVICE FUND REVENUES

Total Revenues: \$18,992,964



CITY OF FITCHBURG 2013 FINANCIAL STATEMENT HIGHLIGHTS

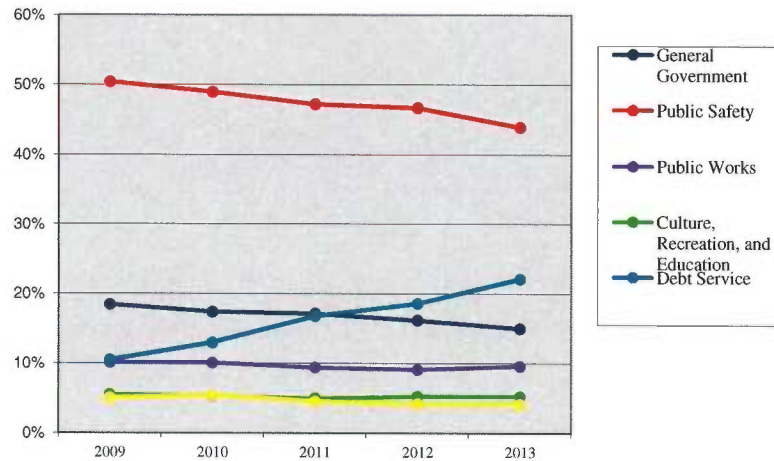
GENERAL & DEBT SERVICE FUND EXPENDITURES

	<u>2009</u>	<u>%</u>	<u>2010</u>	<u>%</u>	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>
Total Expenditures										
General Government	\$ 3,043,454	18%	\$ 3,092,896	17%	\$ 3,272,931	17%	\$ 3,202,117	16%	\$ 3,094,802	15%
Public Safety	8,314,819	50%	8,698,273	49%	9,013,773	47%	9,251,119	47%	9,072,387	44%
Public Works	1,670,595	10%	1,789,077	10%	1,795,214	9%	1,802,553	9%	1,980,866	10%
Culture, Recreation, and Education	916,312	6%	941,664	5%	951,510	5%	1,041,236	5%	1,087,903	5%
Debt Service**	1,732,969	10%	2,307,489	13%	3,205,243	17%	3,688,169	19%	4,561,101	22%
Other*	832,030	5%	959,694	5%	864,354	5%	836,890	4%	853,942	4%
TOTAL	\$ 16,510,179	100%	\$ 17,789,093	100%	\$ 19,103,025	100%	\$ 19,822,084	100%	\$ 20,651,001	100%

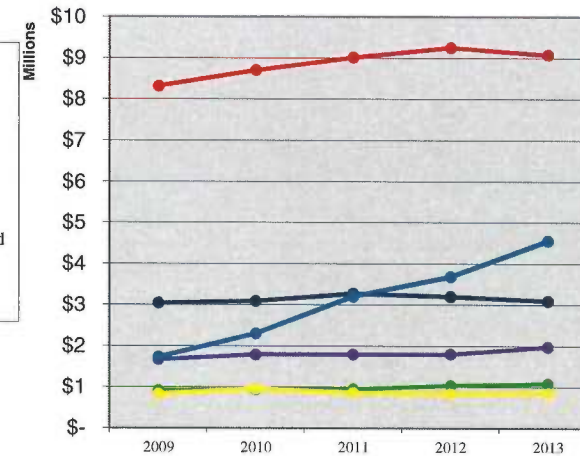
*Other includes Conservation and Development and Health and Human Services

**Excludes debt refunding

% of Total Expenditures



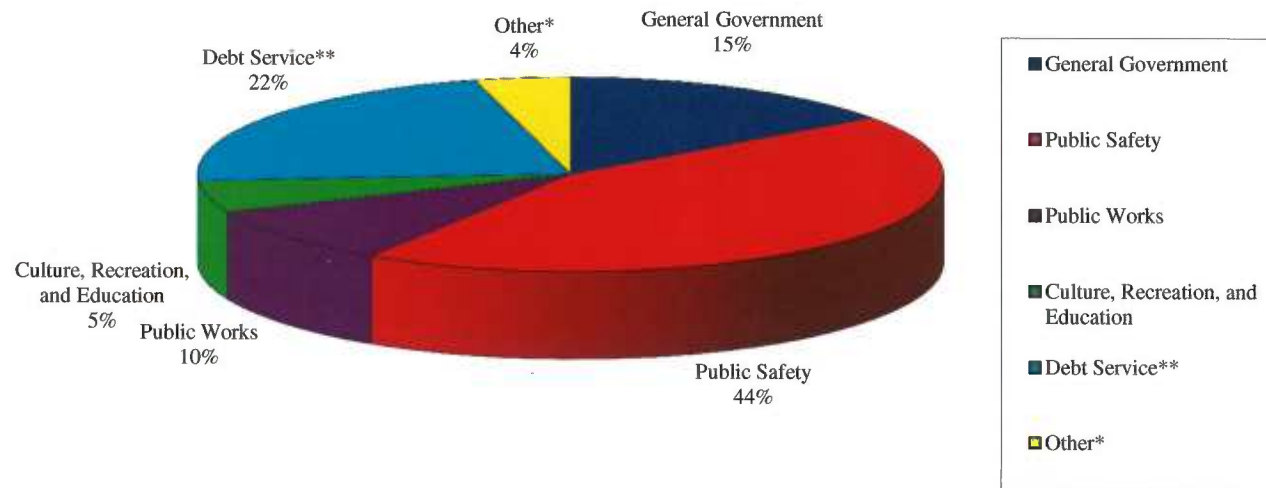
Total Expenditures



**CITY OF FITCHBURG
2013 FINANCIAL STATEMENT HIGHLIGHTS**

2013 GENERAL & DEBT SERVICE FUND EXPENDITURES

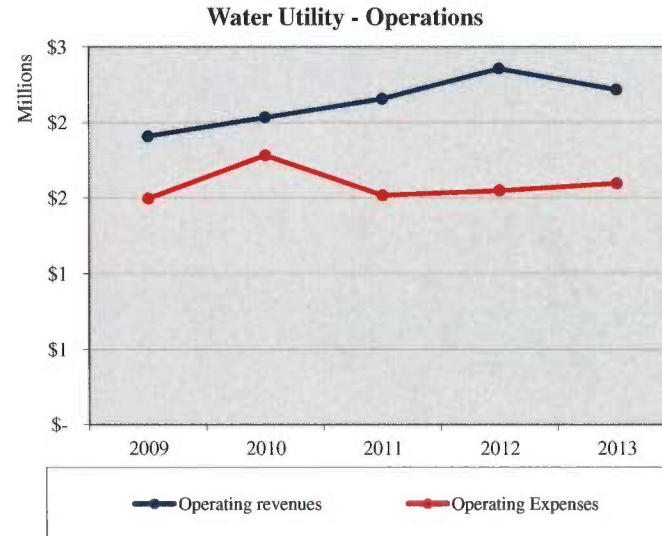
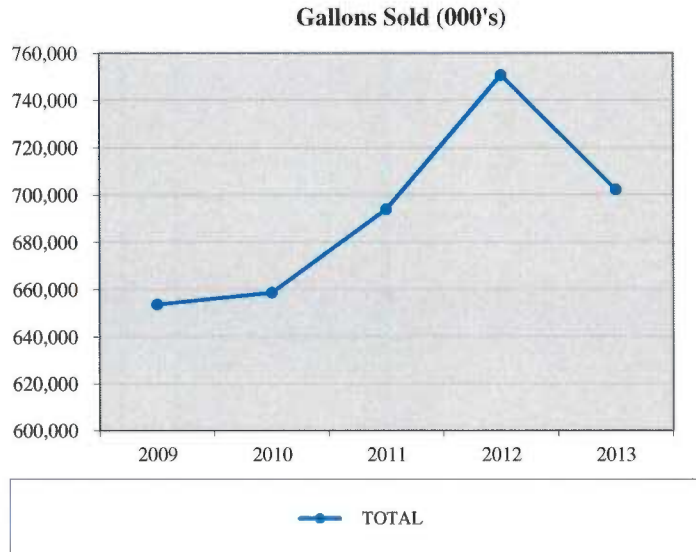
Total Expenditures: \$20,651,001



*Other includes Conservation and Development and Health and Human Services

FITCHBURG UTILITY DISTRICT - WATER 2013 FINANCIAL STATEMENT HIGHLIGHTS

	<u>2009</u>	<u>%</u>	<u>2010</u>	<u>%</u>	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>
<u>Gallons Sold (000's)</u>										
Residential	302,101	46%	295,764	45%	307,138	44%	350,050	47%	289,027	41%
Multifamily Residential (new class in 2013)									49,090	7%
Commercial	312,045	48%	322,277	49%	346,518	50%	356,950	48%	285,930	41%
Industrial	36,851	6%	37,876	6%	37,440	5%	40,549	5%	43,582	6%
Irrigation (new class in 2013)									31,266	4%
Public authority	2,660	0%	2,836	0%	2,919	0%	3,237	0%	3,429	0%
TOTAL	653,657	100%	658,753	100%	694,015	100%	750,786	100%	702,324	100%
Operating Revenues	\$ 1,909,103		\$ 2,032,909		\$ 2,154,575		\$ 2,356,211		\$ 2,215,653	
Operating Expenses	1,494,532		1,781,309		1,515,788		1,545,717		1,593,790	

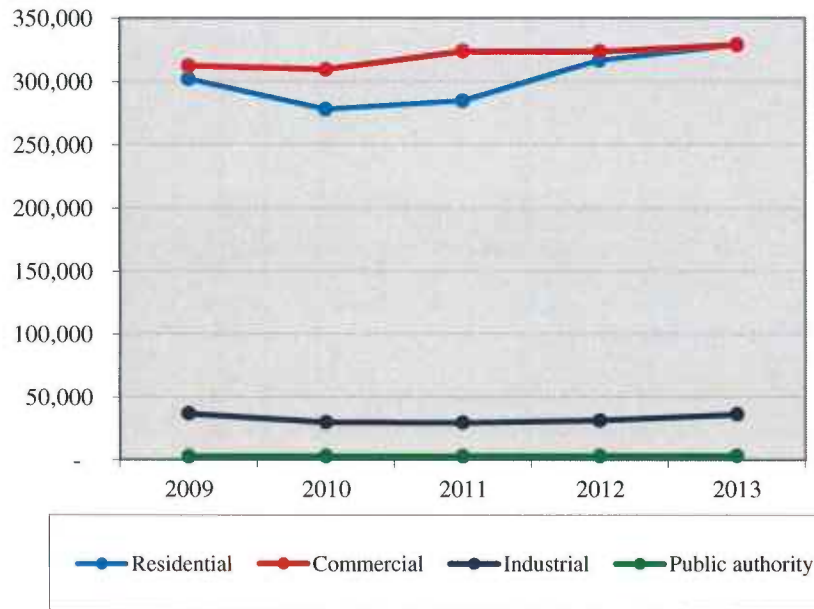


	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
<u>Ability to meet current obligations - Water and Wastewater</u>					
Unrestricted cash & investments	\$ 1,399,296	\$ 2,129,565	\$ 2,956,143	\$ 3,511,680	\$ 4,433,492
Months of unrestricted cash	4.75	6.84	8.87	9.50	12.19
<u>Rate of Return</u>					
Actual rate	2.95%	1.63%	4.46%	6.80%	3.76%
Authorized rate	5.25%	5.25%	5.25%	5.25%	5.25%

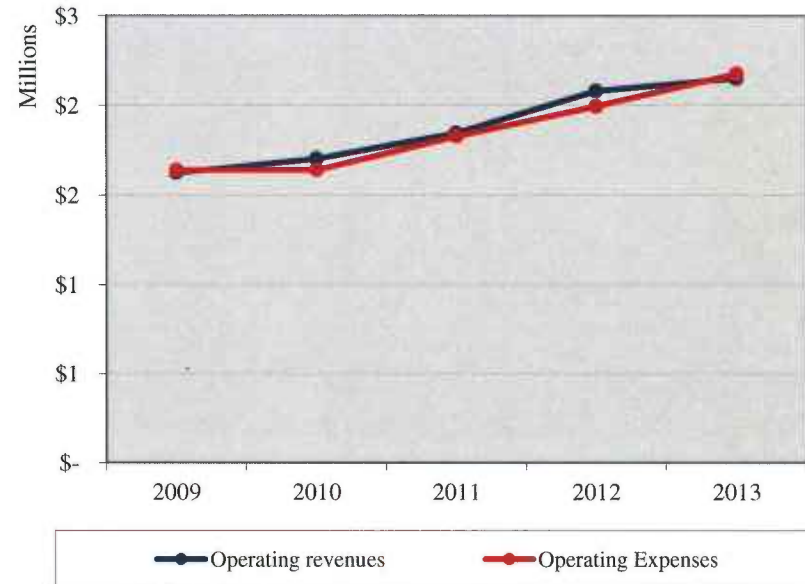
FITCHBURG UTILITY DISTRICT - WASTEWATER 2013 FINANCIAL STATEMENT HIGHLIGHTS

	<u>2009</u>	<u>%</u>	<u>2010</u>	<u>%</u>	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>
Gallons Sold (000's)										
Residential	302,101	46%	278,256	45%	284,868	44%	316,579	47%	328,915	47%
Commercial	312,044	48%	309,239	50%	323,531	51%	323,327	48%	328,575	47%
Industrial	36,851	6%	29,801	5%	29,375	5%	31,402	5%	36,351	5%
Public authority	2,660	0%	2,719	0%	2,812	0%	3,052	0%	3,409	1%
TOTAL	653,656	100%	620,015	100%	640,586	100%	674,360	100%	697,250	100%
Operating Revenues	\$ 1,625,859		\$ 1,704,295		\$ 1,846,759		\$ 2,080,387		\$ 2,148,958	
Operating Expenses	1,639,907		1,639,907		1,826,218		1,992,933		2,172,957	

Gallons Sold (000's)



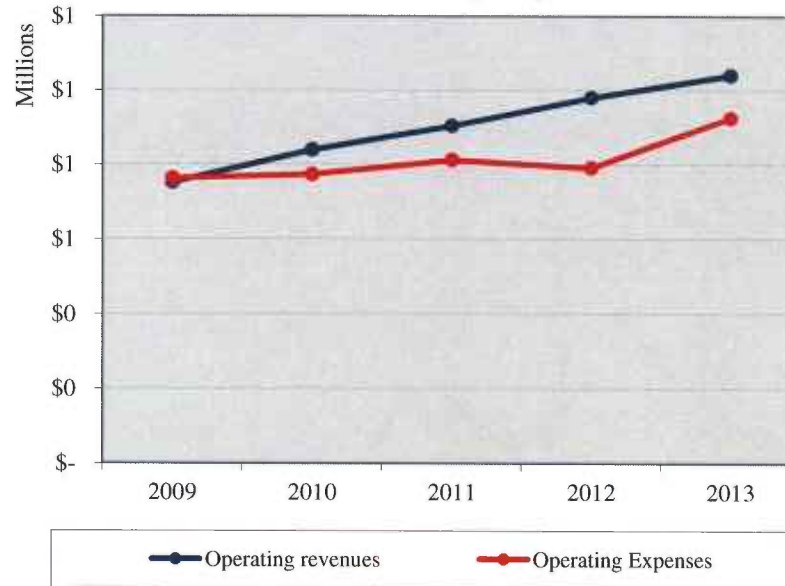
Wastewater Utility - Operations



FITCHBURG STORMWATER UTILITY DISTRICT 2013 FINANCIAL STATEMENT HIGHLIGHTS

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Operating Revenues	\$ 751,964	\$ 839,242	\$ 903,795	\$ 980,580	\$ 1,041,100
Operating Expenses	762,205	773,004	811,153	790,639	924,177

Stormwater Utility - Operations



	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
<u>Ability to meet current obligations</u>					
Unrestricted cash & investments	\$ 194,340	\$ 370,567	\$ 370,567	\$ 751,458	\$ 413,662
Months of unrestricted cash	3.10	5.30	4.92	9.20	4.77